

Divine Savior Healthcare  
2817 New Pinery Road  
Portage, WI 53901  
(608) 742-4131

Type:                   GMS  
Control:               Religious Organization  
Fiscal Year:   07/01/01 to 06/30/02

County:               Columbia  
Analysis Area:       Southern (1)  
Volume Group:       5

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 1		Volume Group 5		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	54.7%	57.4%	0.95	55.2%	0.99	51.9%	1.05	55.5%	0.99
Obstetrics	17.8%	39.6%	0.45	41.3%	0.43	28.1%	0.63	16.9%	1.05
Pediatrics	. %	48.0%	.	46.0%	.	20.9%	.	. %	.
Total hospital	44.0%	55.9%	0.79	54.7%	0.80	48.2%	0.91	44.7%	0.98
Average Census (Patients)									
Adult medical-surgical	18.6	30.4	0.61	31.2	0.60	28.2	0.66	18.9	0.99
Obstetrics	1.4	3.9	0.37	4.1	0.35	3.5	0.41	1.4	1.05
Pediatrics	0.0	1.8	0.00	1.6	0.00	0.5	0.00	0.0	.
Total hospital	21.1	55.4	0.38	54.3	0.39	41.9	0.50	21.4	0.98
Average Length of Stay (Days)									
Adult medical-surgical	4.0	3.9	1.01	3.7	1.07	3.7	1.07	4.0	1.01
Obstetrics	2.1	2.4	0.89	2.0	1.06	2.3	0.94	2.2	0.98
Pediatrics	.	2.4	.	3.1	.	2.3	.	.	.
Total hospital	3.2	4.3	0.75	4.3	0.75	3.7	0.88	3.6	0.90
Surgical Operations									
Inpatient	565	1,424	0.40	1,694	0.33	1,323	0.43	560	1.01
Outpatient	1,371	3,187	0.43	3,961	0.35	2,947	0.47	1,344	1.02
Inpatient as % of all surgeries	29.2%	30.9%	0.94	30.0%	0.97	31.0%	0.94	29.4%	0.99
Outpatient Visits									
Non-emergency visits	82,734	75,046	1.10	108,040	0.77	65,740	1.26	54,285	1.52
Emergency visits	14,045	14,086	1.00	14,024	1.00	16,883	0.83	13,565	1.04
Full-time Equivalents (FTEs)									
Administrators	6.0	14.8	0.40	13.3	0.45	15.3	0.39	6.0	1.00
Nurses, licensed	101.1	160.1	0.63	172.9	0.58	143.8	0.70	106.5	0.95
Ancillary nursing personnel	44.4	54.3	0.82	44.8	0.99	35.6	1.25	26.6	1.67
All other personnel	245.1	384.2	0.64	462.2	0.53	358.4	0.68	217.4	1.13
Total FTEs	396.7	613.5	0.65	693.1	0.57	553.1	0.72	356.5	1.11
FTEs per 100 Patient Census (Adjusted)									
Administrators	8.7	14.6	0.59	13.3	0.66	16.0	0.54	9.8	0.88
Nurses, licensed	146.5	157.9	0.93	172.8	0.85	149.8	0.98	174.6	0.84
Ancillary nursing personnel	64.4	53.6	1.20	44.8	1.44	37.1	1.74	43.7	1.48
All other personnel	355.3	378.9	0.94	462.1	0.77	373.4	0.95	356.5	1.00
Total FTEs	574.9	605.0	0.95	692.9	0.83	576.2	1.00	584.6	0.98

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	48	Health maintenance		Beds set up and staffed	3	Bassinets	10
Discharges	2,326	organization (HMO)	Yes	Discharges	63	Total births	236
Inpatient days	7,703	Preferred Provider		Inpatient days	328	Newborn days	484
		organization (PPO)	Yes				

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 06/30/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
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General Medical-Surgical:							
Adult medical-surgical, acute	2	34	1,698	6,785	54.7%	18.6	4.0
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	2	0	0	0	. %	0.0	.
Hospice	5	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	0	0	0	. %	0.0	.
Obstetrics	1	8	243	520	17.8%	1.4	2.1
Psychiatric	5	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	2	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	1	3	195	334	30.5%	0.9	1.7
Cardiac intensive care	5	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	5	0	0	0	. %	0.0	.
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	2	3	10	64	5.8%	0.2	6.4
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Note: data should be used only in rows; do not summarize columns.

\* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

\*\* Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
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Administrators/asst. administrators	6	0	6.0	Radiological services personnel	14	3	16.5
Physicians and dentists	15	2	16.0	Occupational therapists	3	2	4.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	1	0	1.0
Registered nurses	62	36	85.7	Physical therapists	7	3	7.6
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	7	0	7.0
Licensed practical nurses	12	7	14.4	Recreational therapists	0	0	0.0
Ancillary nursing personnel	34	18	44.4	Psychologists	0	0	0.0
Physician assistants	1	0	1.0	Social workers	2	0	2.0
Nurse Practitioners	1	0	1.0	All other health professionals	42	29	54.6
Medical records personnel	6	2	7.4	All other personnel	85	44	111.8
Pharmacy personnel	6	1	6.6	-----			
Clinical laboratory personnel	8	3	9.8	TOTAL	312	150	396.7

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$55,255,948	Cash and cash equivalents	\$1,185,356	Current liabilities	\$4,974,663
Less deductions	22,332,157	Net Patient receivables	6,805,131	Long-term debt	41,497,277
Net patient revenue	32,923,791	Other receivables	68,028	Other liabilities	0
Plus other revenue	351,058	Land, bldgs and equip: Net	17,745,659	Subtotal	46,471,940
Total revenue	33,274,849	Other assets	48,611,704		
Less expenses	31,727,559			Unrestricted fund balance	27,943,938
Nonoperating gains/losses	1,010,217	Total Assets	\$74,415,878	Total liabilities & fund balance	\$74,415,878
Net Income	\$2,557,507			Restricted fund balances	\$0

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 1		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [ \$24,522,641]	44.4%	41.7%	1.07	39.1%	1.13	42.6%	1.04	47.7%	0.93
Medical Assistance [ \$4,031,070]	7.3%	9.0%	0.81	6.6%	1.10	6.9%	1.05	6.0%	1.22
Commercial [ \$23,466,289]	42.5%	43.2%	0.98	48.4%	0.88	44.9%	0.95	39.5%	1.08
All other [ \$3,235,948]	5.9%	6.1%	0.96	5.9%	1.00	5.6%	1.05	6.8%	0.86
Deductions as % of Total Gross Patient Revenue									
Medicare [ \$14,217,084]	25.7%	23.7%	1.08	20.4%	1.26	25.2%	1.02	23.3%	1.10
Medical Assistance [ \$2,713,092]	4.9%	6.0%	0.82	4.2%	1.16	4.7%	1.05	3.3%	1.50
Commercial [ \$4,681,527]	8.5%	9.4%	0.90	10.8%	0.78	6.8%	1.24	7.6%	1.12
Charity care [ \$376,097]	0.7%	1.2%	0.56	1.3%	0.51	1.3%	0.53	0.5%	1.30
All other [ \$344,357]	0.6%	1.4%	0.44	1.2%	0.50	0.7%	0.87	0.4%	1.59
Total deductions [ \$22,332,157]	40.4%	41.7%	0.97	38.0%	1.06	38.7%	1.05	35.1%	1.15
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	1.1%	5.1%	0.21	9.2%	0.11	4.4%	0.24	1.1%	0.93
Net gains/losses as % of net income	39.5%	5.3%	7.46	11.7%	3.38	-1.2%	-32.0	44.3%	0.89
Expenses as % of Total Expenses									
Salary/fringe benefit[ \$18,796,292]	59.2%	47.8%	1.24	50.0%	1.18	52.1%	1.14	56.8%	1.04
Supplies and services[ \$8,969,206]	28.3%	40.5%	0.70	39.1%	0.72	34.6%	0.82	30.9%	0.92
Capital component [ \$2,612,061]	8.2%	8.7%	0.95	8.2%	1.00	10.2%	0.81	8.9%	0.92
Bad debt [ \$1,350,000]	4.3%	3.0%	1.43	2.7%	1.58	3.1%	1.37	3.4%	1.25
Fiscal Statistics									
Operating margin	4.7%	6.1%	0.77	5.4%	0.86	6.4%	0.73	3.6%	1.30
Total hospital profit margin	7.5%	6.4%	1.17	6.1%	1.22	6.3%	1.19	6.3%	1.19
Return on equity	9.2%	10.0%	0.91	11.5%	0.80	10.0%	0.92	7.7%	1.18
Current ratio	3.4	2.5	1.36	2.3	1.50	2.3	1.50	5.0	0.68
Days in net patient accounts receivable	75.4	57.8	1.30	62.7	1.20	60.2	1.25	.	.
Average payment period	60.7	52.6	1.16	52.0	1.17	62.1	0.98	46.4	1.31
Equity financing	37.6%	56.2%	0.67	48.3%	0.78	51.1%	0.73	61.8%	0.61
Long-term debt to equity ratio	1.5	0.5	3.13	0.8	1.94	0.6	2.63	0.5	3.08
Times interest earned	4.6	5.0	0.92	4.6	1.01	4.4	1.06	3.8	1.21
Total asset turnover	0.4	0.9	0.51	0.9	0.50	0.8	0.55	0.7	0.60
Average age of plant: years	10.6	9.5	1.11	10.3	1.03	8.0	1.33	9.3	1.14
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	15.8%	.
Output gross rev (% of total gross pt. rev)	67.7%	44.1%	1.53	43.8%	1.55	54.1%	1.25	64.9%	1.04
Net Revenue Statistics									
Inpatient net revenue per discharge	\$4,327	\$7,870	0.55	\$8,404	0.51	\$6,036	0.72	\$4,701	0.92
Inpatient net revenue per day	\$1,261	\$1,834	0.69	\$1,902	0.66	\$1,554	0.81	\$1,303	0.97
Outpatient net rev per visit	\$234	\$343	0.68	\$247	0.95	\$385	0.61	\$297	0.79